

Yale Practice

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AMISTAD BUILDING DESIGN TO SUPPORT NEW CLINICAL PRACTICE MODEL

The Amistad Building, located on the corner of Cedar and Amistad Streets, has been designated for use as a clinical services building. By combining



Conceptual Design Drawings by Herbert S. Newman and Partners, PC, Architects

this clinical space with a practice structure that encourages new levels of interdepartmental collaboration, Amistad is expected to be a prototype for high quality, lower cost services throughout the practices of the Yale Medical Group.

Planning for Amistad has begun. A **Steering Committee** has been created which includes all major stakeholders in the facility and the clinical opportunities it presents. Steering Committee members are charged with the responsibility for ensuring

that all clinical entities of the School have input into the planning process, and to ensure timely progress and adherence to the guidelines and principles of the proposed clinical practice model.

The Steering Committee will oversee the efforts of two subcommittees: a **Facility & Operations Design** group and a **Clinical Program Model** group. The Facility & Operations Design team will work closely with YSM Facilities Development and Operations and with both internal and external architects to design the space and operational structure for the new facility. The Clinical Program Model group is charged with developing a funds flow methodology to support the new clinical practice model and to make recommendations about the complement of clinical services to be offered in the building. The Amistad Building is pro-

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CALL FOR NOMINATIONS FOR THE YMG BOARD OF GOVERNORS

In March 2000, the Yale Medical Group seated its current Board of Governors in an unprecedented election process. According to the YMG's Rules of Governance, it is time to re-elect 4 members of this board.

Board members are responsible for setting policy and overseeing the clinical and business activity of the School of Medicine faculty. The Board is comprised of 15 members: 5 elected Chairs, 5 elected clinical faculty and 5 appointed members from YSM and YNHH. Elected members of the Board serve for 2 years. In order to ensure Board continuity, the terms of the initial elected members were staggered with term

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NEUROLOGY PILOTS EMR

More than five years ago, the faculty practice working jointly with the hospital, initiated an effort to explore an electronic medical record. At the time, it was clear that technology did not exist that could best serve our specialty environment. Although the system selected by YNHH, Logician, has worked well in primary care environments, YMG is still seeking to determine its adaptability to our clinical needs. Electronic medical record is a vast, complex issue so YMG decided the best way to address it was to break it down into small pieces. One important aspect currently being pursued by the Department of Surgery is uniform access to operative reports, history and physicals, and discharge summaries at faculty desktops, a functionality many of our peer institutions already have. This essential service is not yet provided by Yale-New Haven Hospital.

In addition, YMG helped fund a pilot Logician EMR effort in Neurology. **Steven**

Novella, MD, Assistant Professor of Neurology, has been in charge of that project. The Logician system, when fully implemented, has the potential to completely replace paper charts. "The system handles



basic functions well, such as medication and problem lists, and can be tailored to accommodate the specific workflow and documentation needs of individual clinics. "This requires a great deal of

work in the implementation stage, but the end result is a customized system," Novella explained. There are three utilities: access to information, generating notes, and internal communication. Notes can be interactive among multiple individuals, real time or deferred, when with the patient or from a remote location. Clinical labs and diagnostic imaging are accepting orders, with expansion to include EEG and surgical pathology.

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YMG BOARD OF GOVERNORS

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lengths to be determined by draw. At this time, Drs. Dennis Spencer, Robert Udelsman, Madeline Wilson and Ronald Salem will be completing their terms. These individuals can be re-elected to serve up to 2 additional terms.

The YMG is calling for organization wide nominations for the open Board positions. Please contact Mary Hu at 737-4218 or by email at mary.hu@yale.edu with your recommendations. Elections will be held by email ballot in the Spring.

List of board members

chairs

Dr. Gary Friedlaender *Orthopaedics*
Dr. Ralph Horwitz *Internal Medicine*
Dr. Jon Morrow *Pathology*
Dr. Dennis Spencer *Neurosurgery*
Dr. Robert Udelsman *Surgery*

clinical faculty

Dr. Zeev Kain *Anesthesiology*
Dr. Ronald Salem *Surgical Oncology*
Dr. Norman Siegel *Pediatrics*
Dr. Madeline Wilson *Yale Internal Medicine Associates*
Dr. Barry Zaret *Cardiovascular Medicine*

appointed members

Mr. Irwin Birnbaum *YSM*
Ms. Marna Borgstrom *YNHH*
Dr. Richard Edelson *YSM*
Dr. Peter Herbert *YNHH*
Dr. David Leffell *YMG*

AMISTAD BUILDING (continued)

jected to be ready for occupancy in the fall of 2005.

The new building represents a great opportunity to advance clinical medicine at Yale. If you are interested in learning more about these planning efforts or would like to participate on one of the above subcommittees, please contact Marianne Dess-Santoro (Facility & Operations Design) at 737-2678 or by email at marianne.dess-santoro@yale.edu or Mary Hu (Clinical Program Model) at 737-4218 or by email at mary.hu@yale.edu for more information.

NEUROLOGY PILOTS EMR (continued)

Referrals can also be made electronically.

Commenting on the launch of the system, **Stephen G. Waxman, MD, PhD**, Chairman of Neurology, said: "We are very pleased to pilot Logician. It should make our practice more cost-efficient and, more importantly, it will improve our ability to integrate crucial clinical information from many sources—consulting physicians, labs, referring physicians—so as to enhance patient care." Novella added: "The measures of success will be improved efficiency in the clinic, usability by physicians and net expense reduction. We phased physicians in over the past six months. After four physicians were on line we were able to eliminate one FTE in transcription. We will continue actively monitoring and evaluating performance." For further information contact Steven Novella at pager 370-4477 or e-mail steven.novella@yale.edu.

MICHAEL APKON, MD, NAMED MEDICAL DIRECTOR FOR NCPDF BUSINESS PLANNING

Michael Apkon, MD, Assistant Professor of Pediatrics and Physiology, has been appointed medical director of the New Clinical Program Development Fund (NCPDF). Apkon will work with medical staff and development and planning committees from Yale-New Haven Hospital, Yale School of Medicine and the Yale Medical Group. The NCPDF is intended to support a portfolio of innovative clinical projects that reflect the strategic vision of the medical center. "I would like to help applicants develop more robust proposals," said Apkon, who is obtaining his MBA while he pursues his clinical and research responsibilities.

Apkon's goal is to find ways for the proposals to reflect both clinically innovative and financially sustainable models for delivering clinical services. "These models should enhance the scope of services available and help elevate the national stature of the medical center," says **Peter Herbert, MD**, Chief of Staff of Yale New Haven Hospital. "We are very pleased to have Dr. Apkon working in this capacity. A dedicated Medical Director for NCPDF will be able to facilitate strategic as well as financial analysis of the plans, and provide assistance in implementing funded proposals," added **Richard L. Edelson, MD**, chairman of dermatology and Deputy Dean for Clinical Affairs. Michael Apkon can be reached at 785-4651 or e-mail michael.apkon@yale.edu.

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Yale Medical Group

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